

# Case Study

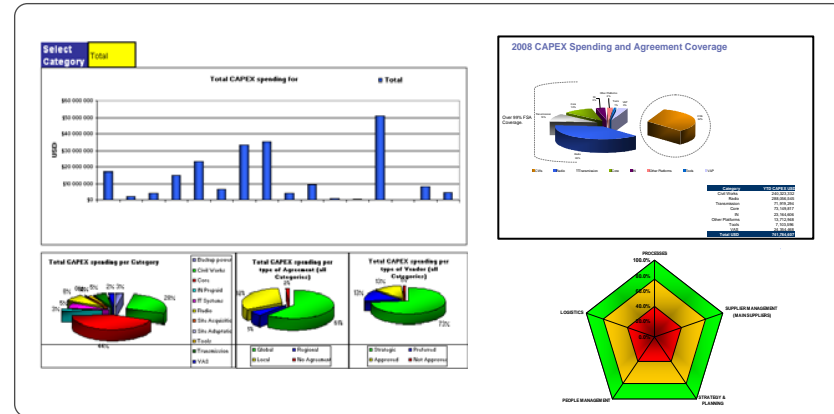
## Procurement Function Excellence – Global



### Context and objectives

- Our Client wanted to implement evaluation tools for the Supply Chain function in its 16 local operations, including:
  - Strategy
  - Spend
  - People management
  - Inventory
  - Logistics
  - CAPEX and OPEX
  - Supplier base
- PIR's tasks were to:
  - Develop a Supply Chain assessment tool
  - Implement the utilization of the tool
  - Analyze the results and create improvement plans

### Conducted for the COO of a Global MNO



### PIR's Approach

- Review of current tools:**
- Analysis of current situation
  - Review challenges, risks and threats
  - Execute interviews with key individuals and stake holders
  - Map current initiatives and maturity
- Development:**
- Development of new tools
  - Validation of developed tools.
- Implementation and follow up**
- Implementation of new tools in all operations
  - Analysis of results
  - Implementation of improvement plans.

### Client benefits

- A clear and structured way to measure performance of all operations.
- Tools to quickly identify areas subject to improvement.
- Analysis and identification of those areas in all operations
- Improvement plans.